



Dear Delegates,

Thank you for serving as a delegate or alternate delegate to the Michigan State Medical Society (MSMS) House of Delegates on Saturday, April 18, 2026, beginning at 8:00 am. We appreciate your dedication to health policy and organized medicine.

As previously reported, MSMS continues to face significant structural, financial, and membership challenges that threaten its long-term viability. Over the past 25 years, MSMS has experienced sustained declines in membership dues revenue and staffing, along with 16 years of declining active membership. Current membership stands at approximately 3,900 physicians.

At the current trajectory, MSMS could decline to approximately 1,000 members and three staff within the next four to five years.

In response, the MSMS Reorganization Task Force—appointed by the Board of Directors, following resolutions adopted by the 2025 House of Delegates—was charged with developing recommendations to modernize governance, improve efficiency, and strengthen organizational engagement.

Following an extensive review of other state medical societies, the Task Force and Board recommend a series of structural changes designed to position MSMS for long-term sustainability and effectiveness. These recommendations aim to modernize governance, improve efficiency, and strengthen engagement, ensuring MSMS can continue its current levels of advocacy, services, and support for physicians.

Because these proposals require Bylaws amendments, they have been submitted to the House of Delegates for consideration. Key elements include:

- Eliminating mandatory dual membership and county medical society chartering
- Replacing the House of Delegates with an all-member, year-round policy forum
- Reducing the Board of Directors from 36 to 13 members, with a shift toward skill-based governance
- Eliminating the Judicial Commission and the requirement that county medical societies maintain peer review and ethics committees

I respectfully ask for your support in ensuring a sustainable future for MSMS. Please vote in favor of Board Action Reports 6–9.

Supporting materials—including the full report, FAQs, video presentations, and officer speeches—are available at: <https://msms.org/HOD>

For assistance or questions about the House of Delegates or Reorganization efforts, please contact Rebecca Blake at 517-336-5729 or rblake@msms.org or Carrie Wheeler at cwheeler@msms.org or 517-336-5723. Thank you.

Thank you for your consideration.

Sincerely,

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